

Key Figures

Holcim Group January – June		2007	2006	+/-%	+/-% local currency
Annual production capacity cement	million t	196.8	197.8 ¹	-0.5	
Sales of cement	million t	74.2	65.5	+13.3	
Sales of mineral components	million t	2.4	2.6	-7.7	
Sales of aggregates	million t	87.3	84.6	+3.2	
Sales of ready-mix concrete	million m ³	21.2	20.7	+2.4	
Sales of asphalt	million t	6.1	6.1		
Net sales	million CHF	13,002	10,879	+19.5	+18.1
Operating EBITDA	million CHF	3,324	2,717	+22.3	+21.5
Operating EBITDA margin	%	25.6	25.0		
EBITDA	million CHF	4,767	2,807	+69.8	+70.3
Operating profit	million CHF	2,423	1,941	+24.8	+24.2
Operating profit margin	%	18.6	17.8		
Net income	million CHF	2,858	1,088	+162.7	+165.8
Net income margin	%	22.0	10.0		
Net income – equity holders of Holcim Ltd	million CHF	2,423	821	+195.1	+199.4
Cash flow from operating activities	million CHF	1,733	816	+112.4	+110.3
Cash flow margin	%	13.3	7.5		
Net financial debt	million CHF	13,279	12,837 ¹	+3.4	+0.9
Total shareholders' equity	million CHF	22,012	18,725 ¹	+17.6	+12.8
Gearing ²	%	60.3	68.6 ¹		
Personnel		87,406	88,783 ¹	-1.6	
Earnings per dividend-bearing share ³	CHF	9.42	3.52	+167.6	+171.3
Fully diluted earnings per share ³	CHF	9.27	3.47	+167.1	+170.9

Principal key figures in USD (illustrative) ⁴					
Net sales	million USD	10,571	8,566	+23.4	
Operating EBITDA	million USD	2,702	2,139	+26.3	
Operating profit	million USD	1,970	1,528	+28.9	
Net income – equity holders of Holcim Ltd	million USD	1,970	646	+205.0	
Cash flow from operating activities	million USD	1,409	643	+119.1	
Net financial debt	million USD	10,796	10,522 ¹	+2.6	
Total shareholders' equity	million USD	17,896	15,348 ¹	+16.6	
Earnings per dividend-bearing share ³	USD	7.66	2.77	+176.5	

Principal key figures in EUR (illustrative) ⁴					
Net sales	million EUR	7,977	6,974	+14.4	
Operating EBITDA	million EUR	2,039	1,742	+17.0	
Operating profit	million EUR	1,487	1,244	+19.5	
Net income – equity holders of Holcim Ltd	million EUR	1,487	526	+182.7	
Cash flow from operating activities	million EUR	1,063	523	+103.3	
Net financial debt	million EUR	7,999	7,973 ¹	+0.3	
Total shareholders' equity	million EUR	13,260	11,630 ¹	+14.0	
Earnings per dividend-bearing share ³	EUR	5.78	2.26	+155.8	

¹ As of December 31, 2006.

² Net financial debt divided by total shareholders' equity.

³ EPS calculation based on net income attributable to equity holders of Holcim Ltd weighted average number of shares.

⁴ Income statement figures translated at average rate; balance sheet figures at closing rate.